

Are you interested in working in International Cooperation within Africa or in African-European relations?

Do you want to improve relations between African countries as well as between Africa and Europe?

Do you want to improve the capabilities of African and European public actors to cooperate internationally and to implement International Cooperation projects so that they really make a difference locally?

Are you looking for an opportunity to enhance your career chances in the field of International Cooperation?

Do you want to broaden your horizons with a European Master's degree and be part of an international network of administrative experts in Africa and Europe?

Then our career-integrated

Master's programme

**Public Management in International Cooperation
Designing African-European and Intra-African Relations**

In cooperation with our African partner universities

is made for you!

What is this Master's programme about?

The Master's Programme Public Management in International Cooperation – Designing African-European and Intra-African Relations (PMIC) is all about **improving the capabilities of local, regional, and international mainly public actors** working in African-European or Intra-African relations to cooperate internationally.

Oftentimes at the start of an international cooperation project (IC project), there is good will on all sides. Somehow, the implementation does not lead to the success that all aspire. International experts believe this is due to a huge knowledge gap between partners: The international partners, though well versed in their respective own administrative systems, lack the knowledge of the administrative system of the other partner, and the means to manage these differences. We call this the **public administration gap**.

Another major problem impeding the success of IC projects is the way they are realised. While overall goals and aims of IC projects are well described, their implementation falls short of the high expectations, sometimes even achieving the opposite. This leads to frustration on all sides, thus damaging international relations instead of enhancing them. We call this the **implementation gap**.

Our Master's programme aims at bridging these two gaps: Students will be able to develop strategies to manage the differences between international partners, and they will be able to overcome impediments to the success of international cooperation projects by identifying and managing the challenges of their implementation.

What's so special about this Master's programme?

The extra-occupational PMIC Master's programme has been developed in close cooperation of **partner universities in Germany, Ethiopia, Senegal, and South Africa**, namely the University of Applied Administrative Sciences Kehl, the Ethiopian Civil Service University in Addis Ababa, the Centre Africain d'Études Supérieures en Gestion (CESAG) and the Université Cheikh Anta Diop (UCAD) in Dakar, and Stellenbosch University nearby Cape Town. The programme is run by the University of Kehl, Germany, in close cooperation with its partners.

The two-year study programme taught in English **simulates work in an IC project**. Students from Western, Eastern and Southern Africa as well as from Europe will come together in four 12-day **presence phases** at different places in Europe and Africa.

In the **distance phases** in between, they will continue to work in small internationally mixed groups on tasks given to them in the presence phases.

A fifth presence phase at the end of the study programme will be held for each student at the site of the partner university where one of their thesis supervisors is located.

The **concept of cooperation** also reflects on the teachers' side: The study materials are prepared by mixed teams of experts from Europe and different African regions. African-European mixed teams conduct the lessons in the presence phases and supervise the works of the student groups.

On the **content side**, the study programme will in **nine modules** cover the multiple capability facets needed for the work in international cooperation: The capability to compare different governance patterns in the global multi-level system, the knowledge of public policy approaches and their implementation, knowledge and capabilities in public management, the practice of development cooperation, change management and capacity building and public financial management. An overarching module is dedicated to intercultural competence and conflict transformation. A methodological module prepares the students to writing their Master's theses.

1 st semester		2 nd semester		3 rd semester		4 th semester		
pres. 12 d Sept/ Oct	dist. 3½ m	pres. 11 d Jan	distance 3½ months	presenc e 12 days May/ June	distance 5½ months	presenc e 11 days Nov/ Dec	distance 5 months	pres. 2 d Jun/ Jul
Kehl (Germany)	pro- ject work	Addis Ababa (Ethiopia)	project work	Dakar (Senegal)	project work	Stellenbosch (South Africa)	project work preparation of Master's thesis	(different places)
1 st semester		2 nd semester		3 rd semester		4 th semester		

fig. 1: Schematic course of Studies

Will the Master's degree be recognised by international partners?

The Master's study programme has been accredited by the German national accreditation council. The Master's degree handed out by the University of Kehl, Germany, will thus automatically be **recognised throughout the European Union** and in many other countries of the world.

This sounds great! What are the requirements for me to apply?

We are happy you are asking. Please apply, if you have

- a university degree based on at least 180 ECTS credits or six semesters of study (preferred fields of study: administrative, legal, social, political or economic sciences),
- at least two years of work experience in international cooperation, in public administration, or in relation to one of these fields,
- a good command of the English language (at least level B2 of the Common European Framework of Reference for Languages).

**Applications for the new study programme starting in September 2022
are accepted from 10 January 2022 until 14 March 2022
via e-mail to pmic@hs-kehl.de.**

Please be aware that tuition fees amounting to 4,500 Euro per semester are going to be charged. However, there are scholarship schemes in place for which you may apply. These scholarships may cover the tuition fees in full, so that your studies could practically be free of charge. Non-repayable grants for travel expenses are also available.

What documents do I need?

Please include in your application a proof of

- your university degree, recognized by the Studienkolleg [Studienkolleg Konstanz \(englisches Antragsformular auf Anerkennung ausländischer Abschlüsse\)](#)
- your work experience,
- your command of English (not needed if you can provide a written proof of your university stating that your university degree is from an English language university programme),
- a curriculum vitae,
- a motivation letter in two parts, covering the questions “Why do I want to study this programme?”, and “Why is this study programme important in an overall perspective?”,
- a support letter from your employer stating that they will allow you to travel for the presence phases and how else they might support you, and
- a ID photo and copy of your passport.

All documents must be in English or translated in English and in pdf-Format.

Where can I find more detailed information?

It is great you are interested! Have a look at our [PMIC homepage](#) or send an e-mail to PMIC@hs-kehl.de. Tatjana Burr-Tilden will gladly answer any questions you may have.

We're looking forward to reading you!